

REGULAR CITY COUNCIL MEETING
August 9, 2016

The Regular City Council Meeting was called to order by Mayor Bronson in the Council Chambers at City Hall at 7:00 p.m.

Roll Call:

Present: King, Riddle, Couture, Kwiatkowski, Lavender, Bronson and Temple

Councilman King led the Pledge of Allegiance to the Flag.

Approval of Agenda, and Receive and File all Communications:

City Manager Eustice stated he has two additions to the Agenda; 7-B: Purchase Agreement/Counter Offer for Kokosing/Durocher Marine and 7-C: Purchase Agreement/Counter Officer for Morrish Marine. He stated Council was given a memo and the purchase agreements when they arrived at tonight's meeting, noting the purchase agreements were also e-mailed to Council. Mayor Pro Tem Couture commented he does not see anything on the Agenda regarding the Mobile Vending License Regulations. City Manager Eustice stated this is not an Agenda item; however, he will speak about it during the City Manager's Report.

City Manager Eustice then stated with the Infrastructure Capacity Enhancement Grant (ICE) through the MEDC, he is not certain he needs to send out Requests for Proposals for the engineering work, noting that Gordie Fraser did the preliminary work. Typically because these are Federal dollars, you have to send out Requests for Proposals for those types of services. He would like to get a motion tonight from the Council to send out Requests for Proposals for the engineering services for the ICE Grant. This would be an addition to the Agenda – 7-D: Consideration to Take Requests for Proposals for ICE Grant for Engineering Services. He then stated he does not know if he has to do this, but the City's Policy is to go to Council to send out Requests for Proposals.

Mayor Pro Tem Couture moved to approve the Agenda, as Amended with the additions of 7-B, Purchase Agreement/Counter Offer for Kokosing/Durocher Marine; 7-C, Purchase Agreement/Counter Offer for Morrish Marine; and 7-D, Consideration to Take Requests for Proposals for ICE Grant for Engineering Services, and receive and file all communications; supported by Councilwoman Kwiatkowski. Motion carried unanimously.

Bills and Disbursements:

▪ **Prepaid Bills and Disbursements for the Month of July 2016.**

Mayor Pro Tem Couture inquired on the expenditure to the Sheriff's Department for Sheriff's Work Crew Fee. Clerk/Treasurer Kwiatkowski explained the City pays the Sheriff's Department \$10.00 per day for an individual, noting this started last spring.

Councilman King inquired as to any indication on how the Music Festival finished up. City Manager Eustice replied Ms. Guenther is working on the financials and it is likely we will breakeven and will not make a profit. He then stated the revenues are very similar to last year. Councilman King commented he felt there was a bigger turnout this year. City Manager Eustice stated Friday night was certainly busy, but we made \$6.00 less in beer and wine sales compared to last year.

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Councilwoman Riddle asked why we don't have a token admission. City Manager Eustice stated we used to have a \$5.00 charge, but we thought we would get more people into the Festival by not charging admission and then we are trying to make money on beer sales. Councilwoman Riddle stated she usually works the front area and most people when they come up to the table have their wallets out and anticipate they are going to have to pay something and are pretty surprised. Mayor Pro Tem Couture suggested a donation. Councilwoman Riddle feels it would help give the Festival a little bit of a cushion and wouldn't be so stressful. City Manager Eustice replied this is something we can look at and bring to the DDA. Councilwoman Riddle stated if someone cannot afford to pay to get into the Festival, there are plenty of places just outside the gate to sit and listen.

Councilwoman Riddle moved to approve the prepaid bills and disbursements for the month of July 2016 in the amount of \$814,779.38; supported by Councilman Lavender. A roll call vote was taken; motion carried unanimously.

▪ **Unpaid Bills and Disbursements for the Month of July 2016.**

Clerk/Treasurer Kwiatkowski noted he received some late bills, so the same has been updated.

Mayor Pro Tem Couture moved to approve the unpaid bills and disbursements for the month of July 2016 in the amount of \$57,233.43; supported by Councilman Temple. A roll call vote was taken; motion carried unanimously.

Councilwoman Riddle asked if City Manager Eustice was going to give the Council a report on how things are going with the repair to the Wastewater Treatment Plant after the fire and electrical problem. City Manager Eustice stated he can certainly update Council on this.

Department, Board and Commission Reports:

- **Department of Public Safety Monthly Statistics, June 2016.** (Received and filed.)

General Business:

▪ **Consideration of Application to the Michigan Main Street Program Associate Level 2016 –** City Manager Eustice stated the Michigan Main Street Program is a program that is done through MSHDA. The DDA has looked at this program and made a motion to support it, as they would like to participate in the Main Street Program and the initial level is the Associate Level. It is something the City Manager thinks would be beneficial for our downtown and does not see any reason why we shouldn't at least attempt it because there is no cost at all; however, there is training cost and travel cost involved for some of the staff. At the Associate Level we would get some minor assistance from MSHDA to help us with basically trying to fill our downtown stores, ideas on how to develop business downtown, do promotional type stuff, and help us with economic restructuring. City Manager Eustice then commented MSHDA will have some quality ideas to help us with our downtown. He noted there is not that much out there that we can utilize but this is a State funded program that can be beneficial for us but not cost us much. They will also help us with grants, at the Select Level. Councilwoman Riddle stated when the woman was here and spoke to Council on this program, one of the things she came away with was that you have to have the support of the community. She asked how we are going to get support from the rest of the community, other businesses and people in the town when it is only to benefit the downtown area, noting we are a small community. She also asked if there is any possibility that this program can be in a range to benefit businesses, in general, because they are all suffering from the same problem, i.e. a lack of people coming into their stores. City Manager Eustice

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replied the program is not designed to do that, it is designed to specifically help the traditional downtown, whether it be a DDA or not. He noted that not all cities have DDA's, but some have Main Street Programs in their traditional downtowns.

Councilman King stated he does get concerned when we go beyond the Associate Level because one of the requirements is that we need to have a full-time employee here to take care of this, because looking at the budget right now we see how tight things are. He likes the educational aspect at the Associate Level and thinks that might help to tie in what we already have here with the Cheboygan Community Foundation, Chamber of Commerce, and other groups and get them working together on it. He thinks this is beneficial but gets worried beyond the Associate Level. Mayor Pro Tem Couture stated it makes him nervous and obviously we need some help in our downtown, which is evident, but he is not 100% sold on this program because the first level isn't much help to start out and yes it gets the ball rolling to see if people have some interest. We are not ready to commit to the next level today and he doesn't want to stall it later and have people who do put their time and effort into this when we are not willing to commit to that. He noted the Cheboygan Community Foundation just appointed somebody to create a website and maintain it. Mayor Pro Tem Couture commented the Main Street Program is using taxpayer dollars because it is a State funded program. At this time he just can't see moving past the Associate Level, noting we haven't finished budget talks or capital improvement talks yet. He has not seen an updated City Master Plan, questioning if this fits into it. He knows there is a deadline for the Program this year, but is not sure this is the correct program. Councilwoman Riddle said the lady that was here stated there was a city in the Associate Level for seven years and did not feel they could go past that level, the City has to be ready to go into the next level because you have to put forth funds. At this point and time we can't, but we might have yet some ideas from communicating with other people that have the same type of issues that we have that would help us. Mayor Pro Tem Couture stated we are not writing this and we are not paying any money to get into this, but we are putting man hours into the organization of it through training and that does cost us money. This is his main concern and if today were the time to move to the Select Level from the Associate Level he does not feel we would be ready for that.

Councilman Lavender commented part of this Program is a lot of involvement and volunteer time, asking if we have established who is going to be involved in the process, who is committed, and who is going to train. City Manager Eustice replied no, not at all. He explained not only does there have to be training and involvement at the staff level, there has to be involvement from the business owners downtown, which is the key to the whole project. If the business owners downtown don't participate in this program then it is not going to work. Councilman Lavender stated from his point of view he would like more of a solid commitment or plan of who's going to be involved before we go forward with the application process. Mayor Pro Tem Couture stated he doesn't want to expend Tom's time on this if this is not ever going to get off the ground. His time and all of the staff time is valuable. We have a lot of different directions we need to be walking. The information presented on the Program does not prove to him to spend the time and effort into it yet.

Councilwoman Riddle asked if any business owner in attendance would be willing to share their feeling on the Main Street Program. Ms. Emily Clare stated she would like to see it go, which is actually why she came to tonight's meeting. If nothing else, you can get a year of training. If you don't want to go past that, fine; but to her it's something actually moving toward something. All the information the City will get she imagines will still help in some way. If you find out a year into the program that you don't want to spend the money on it, then let's take what we learned and find

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something that will work. Mayor Pro Tem Couture commented as a business owner downtown it has got to be let's do anything we can to try and create this, which he is totally onboard with; however, he is looking at it from the standpoint of the taxpayer, as well. He went on to state that Ms. Clare is a taxpayer and pays a high millage rate in the City of Cheboygan and the Council's job is trying to control that. What we need downtown in order to thrive is to be able to get people here. He does not know if the Main Street Program is the answer, but they have a lot of different arms out there and the City Manager is trying to figure out how to bring jobs into this community and how to get people back here and stay here. If this Program takes up time from staff it takes away from something else. Mayor Bronson commented there are costs that are not direct costs, but there are also hidden benefits. The people you meet and start making connections with have a lot more value than the Program itself. He feels the training is going to help us counteract things such as the *Bridge Magazine* article. Mayor Pro Tem Couture stated he does not disagree that the article the Mayor is referring to is a negative look on us. He stated he is not certain the Main Street Program is a fix. City Manager Eustice replied the Program may or may not be the fix, but if we don't try it and move forward we won't know that. Councilman King stated he thinks the entry level and associate level would benefit, especially for the Downtown Enhancement Administrator, but when it comes down to it we have to take it and do something with it. This is what he wants to see before we go to the next level; he wants to see some stake in it from the downtown business owners, the DDA, and outside groups that they are onboard with this and want to make a go at it. He would then be lot more comfortable. Councilman King stated we have a new Chamber Director, who is here tonight, and new people involved that can see this from a different angle – not on the way out but actually on the way in downtown. He does not want to miss this opportunity either. We hear so many times that we are anti-business here on the Council, which is totally false. As Mayor Pro Tem Couture said we have to watch what we're doing and taking care of what's here, i.e. infrastructure and everything else we have to deal with on a day-to-day basis. Mayor Pro Tem Couture stated he does not want to sound like he doesn't respect the business owners and the businesses downtown, which is what makes our downtown thrive and it always has, but it is struggling right now. Councilman King stated although some businesses have closed, but downtown is beautiful now and feels we are getting to a point where it can be attractive. We need viable businesses that are going to sustain it year-round, which is always his worry in addition to businesses that close at 5:00 p.m. These are the things that bother him. Mayor Pro Tem Couture stated we have groups in our community that are already doing this work. Councilman King stated the Council cannot be the solution for the problems, as it has to come from out there to. Councilman Lavender stated he would more in favor of waiting to apply at this moment and time until there was something put forward as a plan as to who is going to be involved and who the stakeholders are going to be. He would hate to get involved in different processes and they just fall apart and there is no plan for direction. Having a plan to move forward and getting the people involved is what we need to bring the program forward. We need to know who is involved and who is going to the training. What business owners and stakeholders in the community are going to push it forward? City Hall does not have the staff or resources to do that. Councilman King asked if this has to be done by November of every year. City Manager Eustice replied yes, the first week of November is the application deadline. Councilman Lavender stated he is not against it, but he does not want us to just go and stall out. Mayor Pro Tem Couture asked who are going to be the main staff whose time is spent on this. City Manager Eustice stated certainly Ms. Kirsten Guenther will be directly involved with this. Mayor Pro Tem Couture asked where she was tonight. City Manager Eustice went on to state the DDA Board will have to be involved as a Board and the Chamber of Commerce. Mayor Pro Tem Couture stated having the Chamber involved excites him. City Manager Eustice stated internally it will be himself and Ms. Guenther. Northern Lakes Economic Alliance will participate, as well, in

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giving us direction. Ms. Bethany Whitley from the NLEA, who previously did the presentation, has already gone through this Program with Charlevoix, as the DDA Director, so she has participated in the Program and will give us a great deal of advice and direction going forward. Councilwoman Kwiatkowski asked if it is the recommendation of the City Manager to do it. City Manager Eustice replied he thinks so, noting again there is not that much out there that can give us help with the downtown programs. As Mayor Bronson said, at least we could get some ideas and educational things that we might be able to bring back here that could work. Councilman King stated to reiterate as far as the cost at the Associate Level that has been taken care of. City Manager Eustice replied no; the Main Street Program is kind of tied to Redevelopment Ready Communities. If we are designated as both a Main Street Program and Redevelopment Ready Community, it will help us getting grant funding, we will get points for grant funding, and so forth. It is a tough call, but he thinks it's worth trying because it's not a costly process.

Mayor Pro Tem Couture asked Mr. Mark Lorenz if he is involved with the Cheboygan Economic Development Group. Mr. Lorenz replied he is currently the Acting President. Mayor Pro Tem Couture then asked Mr. Lorenz if he had anything to weigh in on this. Mr. Lorenz commented first of all he is not fully briefed on it, so he would probably be offering insight he is not well-versed on, but he thinks the point that Councilman Lavender is very important. We do need to get the stakeholders involvement and have some kind of plan or idea of how this will work because obviously there are a lot of businesses downtown that need that kind of help and support and others that are doing okay. From the perspective of the entire downtown, the Program finally has some value if, in fact, it does have a plan that can be executed moving forward. The Cheboygan Economic Development Group had discussed it last Friday and there was basic support of it going forward, but again we would like to see a little more of the plan and details behind it. Mayor Pro Tem Couture stated the CEDG might be one of the biggest support groups to be part of the volunteers.

Councilman Lavender moved to table the Application to the Michigan Main Street Program Associate Level 2016 for one month, until the September meeting, in the hopes that Council will have a better plan of stakeholders and volunteers to push this program forward as we do apply; supported by Councilman King. A roll call vote was taken; motion carried unanimously.

▪ **Consideration of Purchase Agreement/Counter Offer – Kokosing/Durocher Marine** – City Manager Eustice stated the Counter Offer to Kokosing was discussed at the last Council meeting and Attorney Steve Joppich drafted a Purchase Agreement based on those discussions and there were no changes to this. We had a Special Port Commission meeting yesterday at 9:00 a.m. to discuss two purchase agreements and/or counter-offers; one to Kokosing and the other to Morrish Marine. The Kokosing offer is to sell 767 feet at \$500,000.00; they offered \$385,500.00 initially. Attorney Joppich has advised him that's too low of an offer and we shouldn't favorably look at one entity over another entity. The Port Commission came to a conclusion that \$652.00 a front foot was a fair offer. Mayor Pro Tem Couture asked what Ryba paid initially for their purchase. City Manager Eustice replied they paid \$750.00 per front foot initially and Ryba is also very interested in an additional 362 feet. The Port Commission brainstorming this whole situation thought we could sell Ryba an additional 362 feet with an average sales price of \$652.00 a front foot, just as we are going to sell to Kokosing. That would get Ryba 662 feet at \$652.00 a front foot. They both would pay basically the exact amount per front foot so we are not showing any favoritism to any one entity. Mr. Zac Morrish, President of Ryba, was at the Port Commission meeting and he looked very favorably at that and thought that was something he could work with. In the Ryba situation we are counter-offering at \$206,000.00 for the

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additional 362 feet, which makes both his purchases at \$652.00 per front foot. Kokosing will be the same; they will buy 767 feet at \$652.00 a front foot or \$500,000.00.

Mayor Bronson commented at the last Council meeting he voted no on this, which was in part because he wanted the input of the Port Commission. He noted the Commission is in favor of this project because it meets the goals of the Port of Cheboygan even though we sell all the property and not keep some. This gets us into a good footing to settle our debt. Both companies then would be our Port managers and both have the authorization to load and off-load. City Manager Eustice commented these sales would also would put us into a good footing to market the Port. He noted both of these purchase agreements are contingent upon a Maritime Service Agreement, which both have agreed to sign. This Agreement is still in a draft form and we need to negotiate with them and make any changes we both feel comfortable with, but that agreement will have to be in place at the time of closing. Councilwoman Riddle inquired as to Ryba applying to be a port operator. City Manager Eustice and Mayor Bronson both stated Ryba is already into the process for a Port Facilities Security Plant. City Manager Eustice noted that the Maritime Services Agreement will tie to all 662 feet that Ryba will have, as well as the 767 feet that Kokosing would purchase, which basically guarantees us they will do shipping and receiving. They are also going to be both competitive with each other, which may bring some costs down and they can support each other. Mr. Zac Morrish mentioned yesterday if Kokosing cannot unload or load a ship that they will get an agreement together to go on their property, and Ryba could load on Kokosing's property, if necessary. Councilwoman Riddle asked if they passed these proposals this evening does the City Manager have any idea on how the process is going to move forward and any kind of time length. City Manager Eustice answered the Council would basically approve to send these purchase agreements to Kokosing and Ryba; Kokosing and Ryba are going to have to approve them and they also have the ability to counter-offer. In the case of Ryba he thinks it's a done deal; they are not going to counter-offer. Kokosing might counter-offer but he thinks they will be satisfied with \$500,000.00 and 767 feet. City Manager Eustice then stated what will happen, if they agree to these purchase agreements, they will sign them and then they will be brought back to Council for approval to actually sell property and a full Council (7 members) have to be here and 4 yes votes are needed. The Council would direct the City Manager to sign the purchase agreements and all closing documents and the sale would move forward. From that time it is 90 days to closing on both agreements. Councilwoman Riddle commented with the stipulation that the Maritime Agreement is in place, which is still in the drafting stage. City Manager Eustice agreed, adding there is not much that needs to be changed in the Maritime Agreements. Councilwoman Riddle then asked if the purchasers agree with the purchase agreements, then the stipulation is that the Maritime Agreement must be in place. City Manager Eustice explained there is wording in the purchase agreements if the Maritime Agreements are not in place then the City can terminate the purchase agreement. Councilwoman Riddle commented that the Council will not vote on the proposals when they come back unless the Maritime Agreement are in place. Mayor Pro Tem Couture stated the purchasers just have to agree to have the Maritime Agreements at closing. We can approve at the Council level, but the agreement is no good if they don't hold up their end. Councilwoman Riddle stated in the proposal she would like the wording to be in there that also the Maritime Agreement also has to in place at the same time. Mayor Pro Tem Couture replied it is. Councilwoman Riddle commented we don't want to sell the property without the Agreement in place. City Manager Eustice informed Councilwoman Riddle that language is in the purchase agreement that if the Maritime Agreement is not in place at the time of closing the purchase agreement is terminated. There is also a contingency that allows the City to sell property for less than what it is appraised for because they are giving up some value because of that, basically, because we are restricting in some respect the use of

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their property and they are agreeing to do that so we have a shipping and receiving port. Mayor Bronson recalled from the Port Commission meeting there was a stipulation of a 10-day limit on reply. City Manager Eustice replied that is correct and we need to put that in the motion. Mayor Pro Tem Couture added it will be 10 days from the time the City Manager handed the purchasers the agreement to reply. Mayor Bronson commented the discussion was we didn't want to go 60 or 90 days waiting for a reply. City Manager Eustice stated from the City's perspective we want to move these sales along as quickly as we can because if we get these sales done this year, they will go back on the tax rolls for next year so we will get the benefit of the property taxes. Mayor Pro Tem Couture said he is really happy that we waited to take action on some things in the past and thanked the City Manager and Port Commission. Although it is not a done deal, he is very happy with where we are at, thanking the Mayor especially for all the extra meetings put into this. Hopefully, this is on the right track.

Mayor Pro Tem Couture moved to deliver the revised purchase agreement to Kokosing Industrial at \$500,000.00 contingent upon a Maritime Service Agreement and 10 days to respond; supported by Councilman Lavender. A roll call vote was taken; motion carried unanimously.

▪ **Consideration of Purchase Agreement/Counter Offer – Morrish Marine**

Mayor Bronson commented there was previous discussion on the sale of 362 feet to Morrish Marine for \$206,000.00, noting the cost of this piece is factoring what Morrish Marine already paid on the original 300 feet so they are paying a uniform price across the entire purchase. City Manager Eustice noted this agreement is very similar; the counter offer is for \$206,000.00, equaling both sales at \$652.00 per front foot. The Maritime Service Agreement contingency is also contained in the purchase agreement, which includes the property previously purchased by Ryba and this property. Mayor Pro Tem Couture also noted the 10 day response time.

Mayor Pro Tem Couture moved to deliver the revised purchase agreement to Morrish Marine LLC at \$206,000.00 (which will include the 300 feet sold previously) contingent upon a Maritime Service Agreement and 10 days to respond; supported by Councilwoman Kwiatkowski. A roll call vote was taken; motion carried unanimously.

▪ **Consideration to Take Requests for Proposals for ICE Grant for Engineering Services -** City Manager Eustice explained this is for the Huron Street project from Lake Street to at least Backus Street, dependent on the monies. The City applied for a \$970,000+ grant and it looks very favorable that we are going to get all the money we applied for, although they could reduce it, but at this point it looks like we are going to get what we applied for. There were 38 grant applicants that applied for 7.5 million dollars but we pointed the highest out of the 38 applicants. Councilwoman Riddle asked when we could anticipate getting an idea on the monies. City Manager Eustice replied we now have to put in round two of the application, which we are working on now as it has to be in September 9. We will know if we get funded before the end of the year and then we can break ground in the spring 2017. Mayor Pro Tem Couture asked what the total amount we applied for. City Manager Eustice replied \$977,000.00. Mayor Pro Tem Couture then asked what the total cost of the scope of the project is. City Manager Eustice stated this is the total cost. Mayor Bronson noted there is an 11% contribution from the City. City Manager Eustice noted we were in the process of trying to get a USDA Grant and Loan for all of Huron Street, about a 3.2 million dollar project, but we broke this out because the maximum we could get was 1 million dollars, which was one-third of the project. Eventually we will do all of Huron Street once we get a USDA Loan. Mayor Bronson inquired if this section is the oldest part. City Manager Eustice replied it is. Mayor Bronson commented DPW Director Karmol wanted

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to start from the Plant and move out. City Manager Eustice commented the watermain is an 1894 cast iron watermain, which is one of the reasons we pointed very well (age of the watermain). City Manager Eustice explained this is a request to send out Requests for Proposals for Engineering Services for this project.

Councilman King moved to approve the sending out Requests for Proposals for Engineering Services for the Huron Street project for consideration in the ICE Grant Program; supported by Councilwoman Kwiatkowski. A roll call vote was taken; motion carried unanimously.

Mayor Bronson inquired if people will have to be rerouted during this project. City Manager Eustice replied it is likely, as we will be taking out the old sewer line, too. Most of the current sewer is in decent condition, but this project will be significant. DPW Director Karmol believes the biggest problem with the roads in the City is that over the years we have left the old utilities in the ground when projects were done, so some of the old sewers are empty so they collapse and consequently the road collapses on top of it creating potholes, dips, and so forth. Councilwoman Riddle then asked when the next section of Huron Street is done, will that take care of the storm drain issue at the Carnegie Library or is that on the other street – where the storm drain goes in to the sewer. City Manager Eustice replied this is on Elm Street. City Manager Eustice stated it could be addressed, but the City will likely address it outside of any grant.

Public Comments:

City Manager Eustice noted the food cart issue will be addressed under the City Manager's Report.

City Clerk/Treasurer's Comments:

▪ **Transportation Bond** - Clerk/Treasurer Kwiatkowski stated he spoke to Attorney Mike Gresens of the Thrun Law Firm and he will be the City's bond attorney for the W. State Street paving project. At the next Council meeting he will have a Bond Authorizing Resolution for Council. We will be issuing a Transportation Bond not to exceed \$350,000.00, the cost of which he obtained from City Engineer James Granger. There are two types of sells – one is a bid sell and one is a negotiated sell. We will be doing a negotiated sell with Citizens National Bank. Attorney Gresens asked what to expect as far as the interest rate on the bond and was told 2% to 3%. Clerk/Treasurer Kwiatkowski then stated he has already been talking to Citizens National Bank and we expect a pretty good rate from them. Mayor Bronson asked if that project will be this year or next. City Manager Eustice stated they are pushing for this year, but it depends on the bond issue and a 30-day referendum, but we may not do the 30 day referendum. Clerk/Treasurer Kwiatkowski added it does not require a public hearing, just an action by Council at an open meeting. Councilman Temple stated he does not think we would be any rebuttals on that, as you can hardly walk down that road.

City Manager's Report:

▪ **Mobile Food Cart Overview** – City Manager Eustice stated Council has a memo from him with additional information regarding mobile vending or mobile food carts. He noted that the City of Cheboygan does not have an ordinance, but some communities do and some don't. We manage mobile food carts by mobile vending license regulations, so anybody that has a mobile food cart has to have a license and the regulations and criteria they have to follow are listed on the license application, which the Council has in their information. City Manager Eustice mentioned the two letters from downtown business owners with concerns of mobile food carts. He stated the City's license fee is \$100.00. A lot of business owners think this fee is too light and he has discussed this with Chief Jones

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that the fee probably should be higher. Business owners will tell you that they are property taxpayers and need to maintain their buildings and businesses and yet the City allows somebody to come in that pays a \$100.00 license fee to park within 100 feet of their business. There is some concern there and is not a unique situation in the State of Michigan. Traverse City has dealt with this issue for several years and approached it a little differently; they have just a certain parking lot in their downtown where they can locate. They are not allowed to locate in front of a business. Harbor Springs fee is \$35.00 a day or \$300.00 a month if someone wants to run a mobile food cart anywhere in the community. Petoskey does not allow them at all in the DDA District because they feel they are not underserved. They have plenty of restaurants. City Manager Eustice stated in our DDA District there are several restaurants that can provide food. Duke's Dogs does not come downtown a lot and tries to go to the areas that are underserved. He is not asking for any motion tonight, but he and Chief Jones have discussed this at length about what to do, and both think we don't need an ordinance but can control it by these licensing regulations. He would like the Council's input as to what we should do. City Manager Eustice then noted there are several options; right now we have a 100 foot regulation near similar or like food establishments. This could be 500 feet or 1000 feet. At 1000 feet they could not be in the DDA District. Councilwoman Riddle asked what food cart is usually parked outside the Brewery. City Manager Eustice stated that is Moulder's Mouthfuls. Mayor Bronson stated his concern is being on a public street and taking up a parking space and also space on the sidewalk, asking if the licensing part addresses that. Clerk/Treasurer Kwiatkowski commented part of the issue is that Main Street is the State Trunkline and it is really regulated by MDOT. Mayor Pro Tem Couture asked if it is allowed. Clerk/Treasurer Kwiatkowski replied he is not sure but he has a contact in Gaylord he can call and check with, as he is unsure we can regulate this as a City, or not. Councilwoman Riddle commented she does not think they would want people standing in the middle of the highway. Mayor Pro Tem Couture stated essentially people end up on the sidewalk because they are not allowed in the street. Councilman Temple commented he thinks a good spot would be south of Court Street as there is plenty of traffic out there and away from the restaurants. Mayor Pro Tem Couture stated he thinks there has been quite a bit of controversy in other areas because this is a double-edged sword. He likes the idea of providing some variety downtown and it brings foot traffic downtown to businesses that don't sell food, but he also sees what the business owners are thinking that they are paying taxes downtown that are extremely more than a little cart but thinks the fee is too low. He also thinks if any business has an opposition for a cart to be in front of their business and they do not want that business to be there, the foot cart should have to have permission to be in front of someone's business. Mayor Pro Tem Couture went on to state he also thinks that businesses that serve food downtown and want to compete with carts, get a cart to have the same opportunity as the carts do. He stated one of the carts does a lot of their business after any business is serving any food at all. It is daylight yet when there is nowhere to get food in Cheboygan. Councilman King stated that is 9:00 p.m. in Cheboygan, adding the only place is Mulligan's. Mayor Pro Tem Couture stated businesses can close whenever they want, but this is kind of a part of the changing culture talk that we have been having. He does not want to invoke or interrupt somebody's business as usual if we don't have to, and does not think we want to get rid of these completely out of the downtown and thinks there is a benefit to having them. Councilman King stated when talking about being underserved, we are underserved after 9:00 p.m. right now and that is the reality of the way things are downtown. The mobile carts are an option for people and does like some of the things other cities are doing. He has seen the carts in other cities, which is a common thing, and it really make their downtowns vibrant having this option. He then stated younger people do like the idea of a mobile vendor and seeing the food cooked in front of them. Duke's Dogs is using all Michigan made products and Moulder's uses local. This is a trend that is happening right now and we would be very short-sighted if we ignored that. Councilman King

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stated to shut this out of our City would be bad for us, but does see they can be a distraction. Mayor Pro Tem Couture mentioned that Duke's Dogs is more mobile because he has a truck and feels we would need to put more regulations for our area on what we, the business owners and taxpayers decide is best for everybody. There is a hybrid plan that works differently in every community and we have to figure out what works here and thinks it can work. He does not want to upset any business owners because they are a major part of our downtown draw. Councilman Lavender stated he is along the same lines as Mayor Pro Tem Couture and Councilman King, and is not on board from restricting food carts from the downtown area but thinks there is going to be a happy medium there. He would be in favor of a definite higher fee for the vendor carts which is just a cost of doing business and feels that fee should be substantially higher. Perhaps something could be placed into the licensing where if they are planning on being parked in front of certain businesses they do have to get permission from the landowner or business owner. Mayor Pro Tem Couture commented we may want to invoke that a cart cannot be within a 100 foot or 200 foot radius of a business, or you have to have permission from that business. He noted in one of the other communities the carts have to have liability insurance and does not think that is too much to ask, either. Councilman Lavender interjected after hours is one of the times that the need is there downtown and hears that from his dining customers. Councilwoman Riddle stated the Moulder's cart is out there all day long, too. Mayor Pro Tem Couture commented Moulder's is the most consistent cart and is mostly in front of the Brewery and then there is the taco cart. Councilman King stated the taco cart is now located in Mackinaw City. Councilwoman Riddle commented the Brewery does not serve food. Mayor Pro Tem Couture stated if the Brewery does not want that cart in front of their business they should have the right to tell them no and need to be 100 feet from our property, even though it is a State trunkline. We don't want a cart to be a negative play on any business either. Councilwoman Riddle stated there are many empty buildings in town where a food cart could be, not a building that has a viable business.

Councilman Lavender then asked if City Manager Eustice plans on taking some of these directions and coming back to Council with suggestions. City Manager Eustice replied yes, noting he and Chief Jones wanted input from the Council. It was asked if this will go to the DDA. Mayor Bronson replied this is not a DDA matter. Councilman King stated isn't this an issue within only the DDA District? City Manager Eustice replied that is correct, but the DDA does not set policy. Councilwoman Riddle stated she would like to hear some of the comments from the business owners in the audience.

Mr. Art Roznowski introduced himself stated he has had a unique cart situation for seven years. He has traveled all over Michigan noting they have two units, being a kettle corn unit and a mini donut trailer, doing 36 events a year. He stated \$100.00 a year for a license is nothing; it's a joke. Mr. Roznowski informed Council they purchased the Quik Check store and now he has food inside the building and the potential of having carts all around him with no restrictions. The City only has two carts now, but may have six next year and they may look like crap. We need to control the units. He then stated he would be livid if the carts were downtown. There are cities that not only require insurance, but licensing. He noted he has a food truck in his parking lot and it has a totally separate license from the food he serves inside his building. He then mentioned there are ways of controlling it and is pleased that Council is addressing it. The problem is not here now, but it is coming.

Mr. Mark Lorenz introduced himself stating the Brewery does not serve food because when they established the Brewery they only wanted to make the best beer you can possibly have. They decided not to serve food because they did not want to compete with the local businesses and felt the downtown area was very well served as it was. As far as the timing, he knows that the Dairy Queen

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stays open fairly late most of the time during the week, especially during the summer, and Mulligan's and the Boat House stay open so as far as a perspective of the competition for our local businesses he thinks it is a real concern. He does appreciate the fact the Council is taking this under consideration and believes there probably is a common ground here, as Mayor Pro Tem Couture stated. Maybe the common ground is a higher fee or maybe with permission of the food establishment or being further distance away from a food establishment. The letter to Council from the business owners is suggesting that the mobile food carts be located outside the DDA as they think it is important that this idea is addressed and the City figure out a way to make it a win win for all the businesses. We cannot afford to have any of the existing business downtown now continue to not thrive, which is the reason Cheboygan Brewing participates in the letter.

Mayor Bronson stated to City Manager Eustice that the plan is for the City Manager and Chief Jones to present input to Council. City Manager Eustice stated they will come back with recommendations for the licensing change and the Chief has already suggested a higher licensing fee. They were going to do this prior to the season starting, but we had already licensed a couple of vendors at the \$100.00 fee so it was not changed for this year. The licenses go through May 31. Mayor Pro Tem Couture stated then May 31, 2017 is our goal and wonders about putting in regulations prior to that. Councilwoman Riddles stated there is an ice cream truck that travels around town, but not in the DDA District, asking if that is different that the food cart or is that under that whole umbrella. City Manager Eustice stated it is under the same as the food truck/cart and they have to get a license. Mayor Pro Tem Couture inquired about the vendors of the Farmers' Market. City Manager Eustice stated they do not have to get anything, noting they use either the parking lot or Festival Square for free, there is no licensing or fees at all and we are somewhat unique in that respect as some cities do charge. Councilwoman Kwiatkowski stated she thinks it is ridiculous that Cheboygan cannot even get it together enough to have their Farmers' Market in one spot. They cannot even get along to do that, as half of them are in Festival Square now and the other half are still and refuse to move out of the parking lot at Walgreens. So if you want to go to the Farmers' Market you have to go to both places. City Manager Eustice clarified on Wednesdays they split locations. Mayor Pro Tem Couture reminded Councilwoman Kwiatkowski that Council has talked about this a few times. Councilman King asked if the City Manager and Chief can look at vendor friendly areas. Mayor Pro Tem Couture suggested Gordon Turner Park with Councilwoman Riddle suggesting the Major City Park. Clerk/Treasurer Kwiatkowski commented there may be a problem during the Little League season because they have their own concessions. Councilman King commented he would be all for them coming over on nights when there has been Fast Pitch going on because they can't afford to run a concession. He then stated perhaps more near the footbridge in Washington Park, noting the location of the Dairy Queen. He went on to state we really have to look at this and locations. Mayor Pro Tem Couture then asked the City Manager if he wants a committee. City Manager Eustice replied he thinks the input received tonight is adequate and the Chief and he will discuss this and will come back to Council with recommendations. He added changes can be made yet this year, but not with the licensing fee. Mayor Pro Tem Couture stated his initial feeling is that we should take some action to help protect our downtown businesses that are in question here and we should do this sooner than later and does not know what kind of timeline the City Manager needs to get together with the Chief and come back with recommendations to the City Council so the Council can take some action. He thinks the right move is to push this a little bit because it affects them right now and it is the peak season for everybody, including the carts and all the restaurants, and this is a concern that we are going to take action on. Councilman King suggested getting the word out to the vendors that there are some pending changes coming here and get feedback from them, too. City Manager Eustice stated they will

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do that. Councilman King gave a scenario of a food cart that grills with a canopy above it parked in front of a business and a tank erupts, and you are that close to a business and have no insurance or fire safety equipment which is a huge disaster. City Manager Eustice stated he and the Chief will try and get back to Council at their next meeting with recommendations to do this fairly quickly.

▪ **Update on Electrical Fire at WWTP** - City Manager Eustice reported the Plant is basically back in full operation with some things we need to replace. Our insurance company is still working with Consumers Energy as far as who is going to pay for all the significant amount of damage. We don't know totals yet but are already at close to \$300,000.00 in parts that were replaced, including transformers. Clerk/Treasurer Kwiatkowski stated he just issued a check to Stan's Electric for \$146,000.00. City Manager Eustice commented there was a lot of damage there. Consumers Energy has put in a transformer and it is their recommendation and that of Stan's Electric that it be grounded properly, which will cost us significantly more money on a monthly basis (about 20%) for the power, but it is what we need to do. We basically need to turn all that equipment over to Consumers and it becomes their responsibility. City Manager Eustice stated we will still get issues months from now from the fire, for example a pump burning up. Mayor Bronson asked if the computer system (SCADA) is back up. City Manager replied yes, noting a power panel was blown out that controlled the computer systems but none of the electronics on the computer system and SCADA system were damaged at all. We were very fortunate. The staff ran the Plant manually for several days, which was tough on them. Clerk/Treasurer Kwiatkowski stated in talking with DPW Director Karmol there is one part of the Plant that has to do with chlorine and he does not want to replace that – he wants to go to a UV (Ultra-Violet) system and the insurance company is actually considering paying for that, which will save us quite a bit of money if we can make that move now.

▪ **Parking Lot on Division Street** - City Manager Eustice handed out preliminary quotes from City Engineer James Granger to the Council on paving the City parking lot across from the Straits Area Education Center. The lowest quote was \$32,000.00, including sidewalk and proper drainage. There are some things we could do with our DPW Department to offset some of those costs. He wanted Council to be aware of what the cost would be if we wanted to pursue this. There are several options such as participate with the building owners or college or possible funding through a Crowdfunding Grant. He explained a Crowdfunding Grant is where we basically ask the community, business owners and people to donate monies, with the MEDC matching it at 50%. Mayor Bronson asked what the original cost was before. City Manager Eustice stated it was just over \$15,000.00 to basically blacktop it. He noted there is no lighting included in the \$32,000.00. There is street lighting on the corner and we may only have to put up one light in the back corner of the parking lot. Mayor Bronson also noted there is lighting on the building, asking if the City Manager will come back with a proposal for Council to consider. City Manager Eustice stated he is going to discuss this with North Central Michigan College and Mr. Bud Darnell. Mayor Pro Tem Couture stated he feels this needs to be added to the discussion of capital improvement, as it is all these little projects like this that need to be added to that plan. Councilman Temple asked if the City Manager would put something together with some of our workers doing some of the work that should bring the cost down a little bit. Councilwoman Riddle asked if the low bidder would be okay with that. City Manager Eustice replied he thinks so. Councilman Temple commented he feels we have been farming too much of our work out anyway. Councilwoman Riddle stated she likes the Crowdfunding Grant. Mayor Pro Tem Couture commented the college is a benefit to the City, but it is a private business. He is not sure about asking for donations to help put in a parking lot for a private business. Councilwoman Riddle stated Mr. Bud Darnell, during a Council meeting, spoke about combining funds together from different sources. Mayor Bronson stated the original agreement was that the owners across the street would demolish the original pink house and we would do this part, and we never followed through.

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Mayor Pro Tem Couture asked who paid to demolish the house. City Manager Eustice replied basically Mr. Bud Darnell. Mayor Bronson commented the owners contributed to making the property a better space and part of that was of the understanding that the City would step up and do part of it, too. Mayor Bronson suggested the City crew do some of the preliminary work, noting the biggest cost is for the asphalt itself. Mayor Pro Tem Couture commented we could add to the scope of the paving project downtown. City Manager Eustice stated this is something that needs to be addressed one way or another, whether the City does it or it is done collectively with the College and we try to get Crowd Funding, noting the students use that parking during the school year and it is muddy and a horrible place to park and the sidewalks are broken up and people walk on them.

▪ **Former West Side School** – Councilwoman Riddle inquired on the future use of the former West Side School. City Manager Eustice stated there is nothing new to report, but believes someone is still considering the building.

Messages and Communications from Mayor Pro Tem and Council Members:

- **Compliment** – Councilman King complimented the new paved streets.
- **Lincoln Avenue Intersection Repair - Councilman King** inquired on the Lincoln Avenue intersection repair. City Engineer James Granger responded there is not a start date on this yet, except that it will be after the Fair. The contractor has to coordinate to get the MDOT traffic people there at the same time to take out the old control wiring. When they pave it a new type of control wiring will be embedded in the asphalt.
- **Duncan Avenue** – Councilwoman Riddle inquired on the status of paving Duncan Avenue. Councilwoman Kwiatkowski informed her that is complete. City Engineer Granger commented there will be no painting done on Duncan Avenue.
- **Library Proposal** – Councilman King commented he was disheartened to see the Library proposal voted down on the August ballot. He feels there are quite a few people that really don't understand exactly what the Library does, i.e. education opportunities, support groups, etc.
- **Meijer's** – Councilwoman Kwiatkowski stated she heard some kind of discouraging news over the weekend about Meijer, asking what can be done to get the City and County together, locked in a room, until somebody comes out with a proposal that is going to work to get them here and get them here quickly. She asked if the City Council can meet with the County Commissioners. Clerk/Treasurer Kwiatkowski responded the County is not involved. City Manager Eustice stated it is the Township, noting the Township will be discussing what to do at their meeting tonight. He went on to state it is on the backs of Inverness Township. Councilwoman Kwiatkowski asked how we get Inverness Township on board and if there is anything that can be done. City Manager Eustice replied he thinks between Meijer's and Inverness Township that is happening tonight. There are some things they need to work out as the Township has a DDA, as well, which should really be the entity that is funding the project, in his opinion. The Township really should be out of it, as they won't get any revenue from it, as the City will not. The official name of the Inverness Township DDA is called the U.S. 27 DDA, who will capture all the taxes. This is what they are working on now. Mayor Bronson commented he thinks Meijer's is very confident that we reassured them that technically there is really no reason we can't get water to them. City Manager Eustice added we know the cost and how to get it there, but somebody has to pay for it beside the City of Cheboygan. Mayor Bronson then stated the City cannot pay for it and Meijer's is still within their timetable of 2017-2020.
- **Main Street Program** – Mayor Pro Tem Couture asked if we need to take a direction for the Main Street Program for the September meeting, as it was tabled to then. He asked what do we want to know. Councilman King stated possible commitment from others that they are a stakeholders as the

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City participates in this that we will be key players in this process. Mr. Scott Herceg, Chamber of Commerce Director, stated if that is what the Council is looking for it makes a lot of good strategic sense to pull this process together, adding the Chamber is behind it 100%, so he would be willing to help the City get that coordinated. If the City Manager could come back to Council in September or even before with a list of who's involved, he feels this will alleviate some of Council's concerns. Councilman King asked if it would be possible for Chamber members to meet to discuss this and educate them a little bit more. Mayor Pro Tem Couture stated it was said during the NLEA presentation that if you don't have the community involvement it does not work. Chamber Director Herceg stated he reached out to the Main Street Program to see if one of their representatives could be here tonight to answer questions but it did not work out. He then stated we could do a little traveling road show around Cheboygan as a group from Michigan Main Street and try and get signatures on the list because that is probably the next strategy step to do. Because the Council is the body that has to vote on it and approve it, it would be good for the Council to give some type of formal direction to the City staff so that they can then put in the time that it is going to take from their end to get some of the pieces of the puzzle together and let them know that is okay with everything else they are working on, too. That would be a good leadership move on Council's part and the Chamber is here to back the City 100% and help coordinate, too. City Manager Eustice stated he thinks he knows what to do and the Chamber is who he is going to get directly involved, in addition to downtown businesses and the DDA District owners. Mayor Pro Tem Couture stated City Manager Eustice has an assistant DDA Director to delegate this to. Mr. Herceg stated the angle the Chamber was looking at with this Program was the connectivity type aspect. He noted being new to the community and seeing all the different efforts going on with the Economic Development Group, Cheboygan Community Foundation, Chamber of Commerce, DDA, and the Port Project, commenting on the way the efforts are going. He went on to state he sees the Main Street Program as a real unifier for some of those things and we, as a community, have a real opportunity here to do things that people are asking about almost daily, i.e. what's being done to bring in new businesses. This is a hub of a wheel that we can show the community everybody is united in answering that same question. He hopes it doesn't get missed and thinks we need to put the right strategy and pieces of the puzzle behind it, as it needs to be very successful. He has seen it be successful in other communities and would love to have Cheboygan take advantage of it. Mayor Pro Tem Couture commented the spin on that is if the Main Street Program is built, the hub could create this. He thinks Mr. Herceg is 100% right that there are many different organizations and groups of people that are trying to do the right thing for our community. There doesn't have to be a Main Street Program necessarily to pull this together. This is something that just takes organization and this might be the right organization to do it, but if it's not, it still must go on. Mayor Pro Tem Couture stated this is why it is tough for him to swallow this, because it isn't necessarily a governmental unit job to facilitate. Yes, we want to be on board, but this is the reason the downtown businesses and Chamber are there to do this. He then thanked the Chamber for being on board and helping the City to facilitate this.

Mayor Pro Tem Couture commented they have talked about intergovernmental groups and committees working together and it is time to come together to create these things. It is frustrating because we are all trying to do the same thing at the end of the day, whether it's the township, county or City. We are all the same group of people and use the same ballfields, the kids go to the same schools. We are all one unit even though we are separate units of government. If somebody doesn't take the initiative to start it's not going to happen. He questioned whether we should look at forming a committee, but it's a no brainer to work together where we can on these things. Mayor Pro Tem Couture then stated the Council's biggest concern they have discussed is our properties that are used by people outside the

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City. There are lots of other things that can be incorporated into this intergovernmental unit together. The downtown businesses are directly impacted by people that live outside the City limits that come in. It's all part of the process and he would like to see some sort of initiative taken to start a discussion or roundtable because we are spinning our wheels and if we need to move in another direction, fine, but let's just start this. It is the Council's responsibility to start looking at our Capital Improvement Plan at the end of the day and where things fit into that. Mayor Pro Tem Couture then stated he thinks we have a lot of work to be done outside of our Council meetings; not just the staff's responsibility but Council's. It is time that our Plan has to change, which was talked about a while ago. Councilwoman Riddle reiterated that we do have very strong support and we do have good guidelines for helping the DDA area and the businesses in the DDA, but we have a lot of businesses in the community who are outside of the DDA. They are still part of the community and still would be involved, but they do not get any kind of support or special help and it is a concern, and that creates polarization where the people are not cooperating and working together. She then noted it is also happening with service groups. We need to create hub where everybody works together towards the same goal.

City Manager Eustice stated he will look at forming an intergovernmental committee and see who has interest on that. Councilman King stated he would like to be on that committee. Mayor Bronson stated there used to be one, adding he approached Mr. Steve Schnell when he started as Mayor about reactivating that and nothing has happened. Mayor Pro Tem Couture commented there should be the presence of the City at the County Commissioner Meetings, whether it is a staff member or Council person, who volunteers their time to do that, adding you can read the minutes but we need to have some input. He then pointed out the County Commissioners are represented at the City Council meetings. City Manager Eustice stated an example of where the County could help us is the parking lot on Division Street because it is helping fund the community college and the growth of that, and these are things that we should be able to ask the County to help us with. Councilman King stated it is not just the financial end of it, it is also the expertise. Mr. Scott Herceg stated the meeting is already set. He stated that he, Mr. Bud Darnell, Ms. Kirsten Guenther and City Manager Eustice recently went to Sault Ste. Marie a couple months ago for a NLEA entrepreneurial convention and they suggested the formation of something very similar to what has been talked about to cross jurisdictional lines and we are starting to get together a group with some of the goals that are in the back of Councils' minds. He believes the meeting is August 16. Councilwoman Riddle asked Mr. Herceg if he is making any plans for trying to bring more of the businesses into the Chamber to increase membership or is the Chamber just for the downtown. Mr. Herceg replied this is something they look at all the time and are looking at doing membership drives, etc. Councilwoman Riddle stated there was a conversation where we need to get more businesses involved with the Chamber so they can work together.

▪ **Farmers' Market** - Mayor Pro Tem Couture stated the Farmers' Market was discussed earlier tonight, asking if the City Manager has made a decision as something has to be done. City Manager Eustice replied no, nothing at all, although there has been a lot of discussion about it between Ms. Guenther and him and some members of the Farmers' Market. Mayor Pro Tem Couture asked what the consensus was. City Manager Eustice answered we are probably not going to make any changes until next year when this season is done; the only thing we can control is the cost. Mayor Pro Tem Couture commented "and where"; we can't control where they can do it but we can control where they cannot do it. He does not want to deter it at all. City Manager Eustice stated he would rather have the entire Wednesday session downtown, noting it's free and it's a great venue right on Main Street. Mayor Bronson commented pretty soon on Saturdays they will be in Festival Square. City Manager Eustice again stated the only way to control it is by cost and if they want to use the City parking lot let's charge them \$500.00 whereas Festival Square is free. Councilwoman Riddle stated if there is an

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event then they can use the parking lot for free. City Manager Eustice stated he is open to any kind of suggestions or thoughts because we don't want to deter the Farmers' Market either, noting we are one of the few municipalities that don't charge anything. Mayor Pro Tem Couture commented we are looking at charging more for food carts. City Manager Eustice stated there is the other side of coin where he thinks it is not a bad thing that we don't charge the Farmers' Markets anything because we get people downtown. Mayor Pro Tem Couture commented they also control where they want to go; we have no limitation on them. In his opinion, this is unacceptable. City Manager Eustice stated there were all kinds of people downtown during the Pudding Stone Festival, the Salmon Tournament and the Farmers' Markets. Councilwoman Riddle stated she spoke with one woman who had to go to both Farmers' Markets, the City parking lot and the Fleetwood, because of what she wanted. Mayor Bronson commented there is one person who brings a trailer that won't fit here or Festival Square, so they do their own thing.

Adjournment:

Councilman Temple moved to adjourn the meeting at 9:05 p.m.; supported by Councilman King. Motion carried unanimously.

Mayor Mark C. Bronson

Clerk/Treasurer Kenneth J. Kwiatkowski

Councilman Joseph Lavender

Councilwoman Winifred L. Riddle

Councilman Vaughn Temple

Councilman Nathan H. King

Mayor Pro Tem Nicholas C. Couture

Councilwoman Betty A. Kwiatkowski